



# THE EATING CITY PLATFORM: Experiences in public foodservices

A needed shift of paradigm?



Guangzhou, China April 2012

Maurizio Mariani President of Risteco





## Who is Risteco

A **Consortium** of companies working in support for foodservices: **consultancy**, **foodstuffs and catering related waste management**;

### No profit organization

Risteco acts as an **international multi-dimension and multi-function platform,** to create links among different actors such as:

Universities, research centres, public bodies, businesses, NGOs ...

Aim: to **promote sustainable development in the foodservices,** through research, international collaboration, information and communication and technological transfer (knowledge based economy).

2 main offices: Turin (Italy) and Novalaise (France)





# Innovative Approach Life Cycle Thinking and Systemic vision

**Life Cycle Assessment**: a scientifically based methodology that takes in consideration all the life cycle phases of a product or service: from raw materials extraction, to the various phases of transformation, transport and use, up to the End of Life, to quantify environmental impacts and energy consumption

**Life Cycle Costing**: to evaluate the sum of initial and future costs associated with the production and use of a product over a period of time.

**Systemic vision**: an overall vision of all agro-food supply-chain phases, with their related social, environmental and economic impacts.





## Risteco's activities

#### Risteco's activities are based on 3 main pillars:

#### **Research & Development**

In collaboration with universities and research centres, to study new economical models for the sectors of foodservices and agro-food industry.

#### **International Cooperation**

Through a dense network of alliance, Risteco acts as a facilitator to help dialogue between people, share experiences and transfer knowledge.

#### **Consulting & Training**

For years, Risteco has been assisting companies and public bodies to plan new strategies oriented to the sustainable development, fostering innovation by training and communication tools.





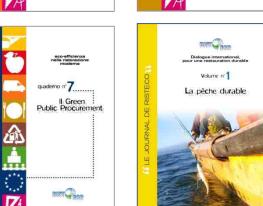
## Risteco Handbooks 2005- 2010

#### To introduce the "Sustainable developpement" into the decision making process

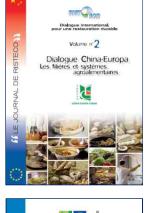


















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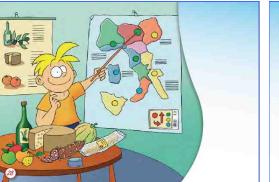


# THE SUSTAINABLE MEAL At School (2006)

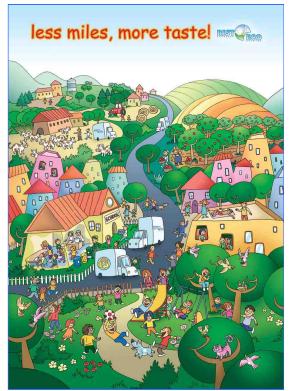
















## THE SUSTAINABLE MEAL

#### **In conferences Catering**



#### "THE SUSTAINABLE MEAL"





#### The environmental cost

Do you know that to carry by air from New Zealand

1 Kg of berry fruits. 10.7 Kg of CO<sub>2</sub> are emitted or that to carry

1 Kg of Asparagus from Chile,

6,9 Kg of CO<sub>2</sub> are emitted?

That's why Risteco has been promoting for many years the project

"The Sustainable Meal" ("Il Pranzo Sostenibile") for catering, in order to define a new model of management which helps to save local biodiversities and to reduce the impacts on environment.

Today, we would like to offer you this simple meal, carefully prepared with local ingredients (within a range of 100 km) by the Chefs of De Amicis Restaurant.

The carbon emissions coming from the transport of 85 Kg of raw materials (including wines) to prepare this diner have been 56,37 Kg of CO<sub>2</sub>, that is an average of 0,66 Kg of CO<sub>2</sub> by kg of food.

#### Remember

Less Km, more taste

More taste, less waste

Less Km and less waste, more sustainability.

#### Menu

Naturally cooked ham from Venasca with a Ruché wine sauce Lord seasoned with herbs from Venasca served on a bed of cobbage and apples Péppeis from Carmagnala served with bagna cobda sauce (anchavies, gorlic and cream) Potato flan and cooked salami from Buttigliera a' Asti

Traditional Gnocchi from Val Varaita Triangoloni (friangular posta) with sausage from Bra, sautéed with grapes

th sausage from Bra, sautéed with grape Braised beef in Superiore Barbera wine

#### Roasted potato and pumkin Tits of typical cheeses from Pledmont:

Toma made with sheepmilk from Longhe
Castelrasso from Biella
Brus from Valle Infernatio of Barge, served with a
homemade marmalade prepared with fruit and vegetable

#### Tris of desserts:

Bunet (typical pudding cake madewith chocolate and amaretto bisculfs) Chocolate and chill cake Apple and mint cake

Homemade bread prepared with organic flour

#### Wines

White wine Cortese D.a.c. from Calosso

Red wine "Barbera" D.a.c. from Castagnale Monferrato

Micro-fittered tap water

Coffee



Dinner of the day October 4th 2007





## **The Network**























# Responsible Fishing Alliance (RFA)

The RFA is an international alliance that brings together several organizations involved in fish supply chains worldwide. Representatives of production, processing, packaging, trade, distribution, consumer associations and research institutions are involved. The RFA is dedicated to set up new market models for realizing economic, environmental and social sustainable fisheries, with features that can be documented and scaled to enter expanding markets.



www.responsible-fishing.org

An Alliance for a Responsible Fishing Policy Une Alliance pour une Pêche Responsable







# Why Eating City?

A city eats food it doesn't produce.

In 2030 the 70% of the world's population will live in an urban context.

The health expenditure has doubled for the past 15 years, in part due to the increase of food related diseases.

### Why should we start from social foodservices?

Every year, an Italian city having 1 million people spends an average of 45 million Euro for social and school public foodservices and around 20 million more for hospital foodservices.

Nowadays no institution have a systemic vision of the global food chain within a single city/territory.

In the last decade, food supply chain externalities have become more and more relevant, but still are not adequately evaluated.

SOCIAL DIALOGUE FOR A MORE SUSTAINABLE FOOD SUPPLY CHAIN





# The European Market of Social Foodservices

WEST EUROPE	Million Meals				% penetration of the Market				Turnover (million €)		
	2006	2007	2008	2010	2006	2007	2008	2010	2006	2007	2008
Austria	52	58	56	89	20,0	21,3	22,0	23,6	239	257	265
Belgium	129	134	139	150	26,2	27,2	28,1	30,6	580	609	645
Denmark	59	61	63	68	14,9	15,4	15,9	17,4	282	296	310
Finland	100	102	103	107	20,5	20,9	21,1	22,3	452	468	480
France	1 190	1 238	1 289	1 365	33,6	34,8	36,0	37,9	5 240	5 530	5 900
Germany	528	540	555	600	15,7	16,1	16,5	17,8	2 635	2.727	2.850
Greece	30	34	37	(42)	348	16.3	17.6	19,9	61	74	85
Ireland	96	109	115	125	50,5	57,1	60,2	65,8	315	369	400
Italy	798	821	860	920	44,7	46,3	48,9	53,2	3 590	3 790	4 090
Luxembourg	9,5	9,8	10,5	11,5	45.2	46,7	52,5	57,5	74	78	85
Netherlands	318	365	310	320	2823	36,1	36.9	37,9	1.056	1 064	1 699
Portugal	130	135	141	148	37,2	38,0	39,2	41,0	435	455	485
Spain	376	395	420	160	39.9	41,6	41,2	51,1	1300	3.405	154
Sweden	104	106	108	111	12,3	12,6	12.8	13,2	454	468	485
U.K	1 284	1 345	1 430	1 566	36,4	38,2	40,9	45,4	5 091	5 417	5 250
OTAL WEST EUROPE	5 196	5 390	5 637	6 053	30,1	31,2	32,7	35,3	21 807	23 007	23 96





# The European Market of Social Foodservices 73.6 billion Euro /Year 21.0 billion/Year Meals served

EAST EUROPE	Million Meals				% penetration of the Market				Turnover (million €)		
	2006	2007	2008	2010	2006	2007	2008	2010	2006	2007	2008
Cyprus	0,4	0,5	0.7	1,0	0.7	0.8	1,2	1,7	1,8	2,6	3,8
Czech Republic	118	125	131	140	16,3	17,2	18,2	19,7	194	209	225
Estonia	9,5	10,5	11,0	13,0	14,3	16,2	16,9	20,0	n	12,5	13,5
Hungary	139	143	145	152	19,0	19,7	20,1	21,3	155	162	170
Latvia	2,2	2,5	3,0	3,5	2,2	2,6	3,1	3,7	3	3,5	4,5
Lithuania	4.0	4,5	5,0	6,0	2,5	2,9	3,3	4,1	- 4	4,7	5,5
Malta	3,8	4.1	4,4	5,0	28,1	29,5	30.6	33,3	н	12	13
Poland	44	52	60	75	2,5	3,0	3,4	4.3	85,7	103,7	122,7
Slovakia	19	21	24	30	7,9	8,9	10,4	13,0	30,5	35	41
Slovenia	15	17	19	22	14,3	16.2	19,6	22,4	44	51	59
TOTAL EAST EUROPE	355	380	404	448	9,0	9,6	10,3	11,6	540	596	658
TOTAL Contracted	5 550	5.770	6 040	6 500	26,2	27,2	28,5	31,0	22 347	23 603	24 623
TOTAL Self-Operated	15 650	15 430	15 120	14 500	73,8	72,8	71,5	69,0	49 053	49 597	45 977
TOTAL Social Foodservice	21 200	21 200	21 160	21 000	100	100	100	100	71 400	73 200	73 600

Source: GIRA FOODSERVICE





# What is Eating City:

Eating City aims to give life to ideas, to stimulate intellectual dialogue and to foster long term vision of public & and private decision makers on the future of sustainable urban food supply chains worldwide.

Action-oriented, Eating city also evidences good practices and constructive propositions to shift the paradigm; the ideal place where food, health, environment and social values meet the economy.

Thinking Tables, Workshop, Conferences to gather, share and spread experiences and finally elaborate concrete proposals for decision makers.



City Food Policy
Wellness Territory Food taste
Food supply chain Culture
Social Values Research
Governance Energy Oeconomy
Innovation







# The European F&B Market (Eu 27)

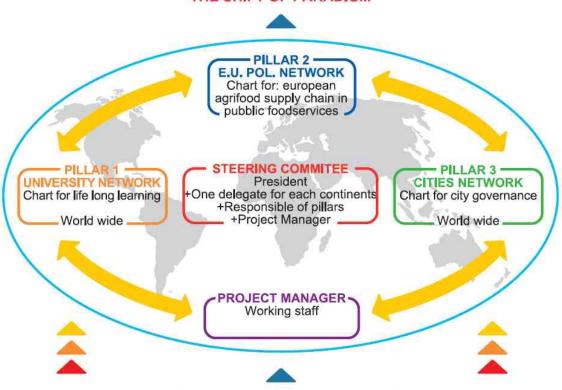
Sector: in EU 27		nual Tunover	Workers	Turnover/Workers		
Food & Beverage Industry (F&B)	€	954.000.000.000,00	4.200.000,00	€	227.142,86	
Large Company	€	494.172.000.000,00	1.562.400,00	€	316.290,32	
SMEs	€	459.828.000.000,00	2.637.600,00	€	174.335,76	
Total Foodservices (Out of Home Cons.)	€	468.000.000.000,00	7.316.000,00	€	63.969,38	
Total Social Foodservices (SFS)	€	77.000.000.000,00	2.200.000,00	€	35.000,00	
SFS Contracted	€	24.623.000.000,00	600.000,00	€	41.038,33	
SFS Self Operated**	€	52.377.000.000,00	1.600.000,00	€	32.735,63	
Onboard Travel Foodservices	€	4.300.000.000,00	50.000,00	€	86.000,00	
Other Food Consumption out of home	€	386.700.000.000,00	5.066.000,00	€	76.332,41	
Home F&B Consumption	€	882.000.000.000,00				
Total food consumption in Eu	€	1.350.000.000.000,00				
Organic "BIO" market value		18.400.000.000,00	1,36%			





# How Eating City works: City Food Policy

THE SHIFT OF PARADIGM



#### **MULTI-STAKEHOLDERS PROCESSES:**

Thinking tables, workshops, conferences around the world





# **Key words:**

# City Food Policy

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Governance Energy Networking Oeconomy

Food supply chain

Food taste Territory Research
Culture Social Values
Networking Oeconomy





# **Eating City Roadshow**

#### 2010:

Apr. Rome "Ecopolis" Eating City USA - China
Sept. Rotterdham ,First Global Summit on Metropolitan Agriculture
Sept. Brussel workshop Etopia
Oct. Washington D.C. USA, "The system in our plate" Conference
Oct. Cremona, workshop "Green Public Procurement"
Nov. Sloveny AVALON: How can we green the EU Common Agricultural Policy?
Nov. Florence, workshop CISL "Green Pubblic procurement"
2011:

Mar. Rome, Eating City Mediterranean Region conference and workshops May Genova, workshop EuroMED

Jun. Torino; Presentaion Eating City Film Contest with Cinemambiente.

July Oregon USA annual meeting Sustainable food lab

Oct. Medellin Colombia. "Primera Cumbre de Seguridad Alimentaria"

Main Future events:

Nov. 2011 Brussel, Presentation of Eating City to MEP's Jan. 2012 Paris Eating City, Ile de France.

Apr. 2012 Canton (China) Eating City China
Oct 2012 Amsterdam





# **Eating City Film Contest**

Special Prize "Eating City" by Risteco Award Cerimony Turin, Italy June 5, 2012







# **Eating City Study & Research:**

Starting from the experiences of Risteco and its partners, Eating City includes a working team dedicated to study sustainable catering new models.

Starting from 2003, main research activities on meal life cycle analysis allowed to point out the logistics (food supply chain) and the waste management, as two main levers to reduce the environmental impact, independently of food menu template and nutrition value.

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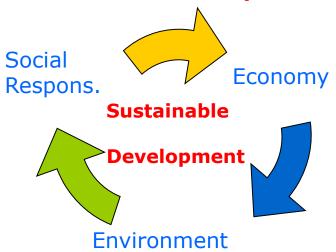




## THE WIN WIN MENTALITY

A trustworthy win win mentality: public buyers and food providers must feel as partners and not antagonists, with a unique objective:

to innovate and implement more sustainable food services.



Why sustainable food is worth a while:

+Local food = less Miles, less pollution

+More taste = less waste

+Nutrient food = less health expanses

+Soil preservation = save biodiversity

= Green Public Procurement

A complete change of mentality and culture with the Life Cycle Thinking approach A true shift of paradigm.





# Facing a Dilemma in Europe?

- More than 700 Kg of food bought per capita/year
- Around 500 Kg of waste per capita/year and a big part is related to food and beverage.
  - 43% of the Ecolgical footprint is related to what we eat.
  - More than 30% of children overweight + around 18% already obese
    - Worrying quantities of food leftover in the canteens!
- Around 6% of the total health budget devoted to cure pathologies related to obesity.
- Only In Italy in the last 15 years pubblic health expenses are doubled from 50 Billion Euro to 105 Billion Euro





# The shift of paradigm







SUSTAINABLE FOOD SYSTEM

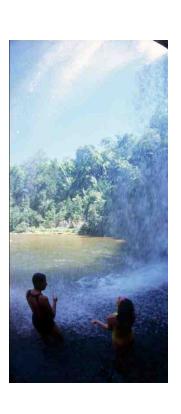
+ HEALTHY FOOD

+ LABOUR

- HEALTH COSTS

- WASTE

+ LIFE QUALITY







# The shift of paradigm

#### In the past:

Business activity traditionally has been taking into account 3 different resources such as:

Financial, Technical and Human resources

#### In the future:

Human labour must be put again at the center of economy

Environment must also be taken into account as the 4 <sup>th</sup> NO endless resource...

such as the first three ones

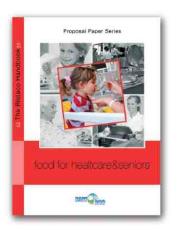
For a new agri-food supply-chain in symbiosis with the hosting territory.

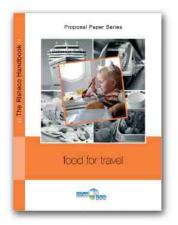


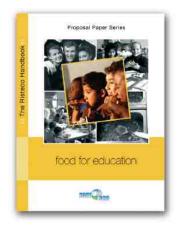


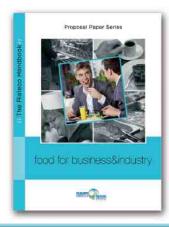
# The Publications of Eating City

To facilitate the shift of paradigm















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2013: USA and Africa, 2014: again in Italy, just before the Milan Int. Expo





# What are we proposing to you?

# The creation of a permanent Chineese working group inside the Int. Eating City Platform:

to make shared propositions, specific to public food service supply chain, designing "territorial agencies" able to manage systemically territories food "metabolisms"; getting out of the logic of commodities and recognizing the true value of agrofood chain.

The sector of social foodservices, given its dimension and potential, can be the ideal starting point.





# Thanks for your attention